



University of
Salford
MANCHESTER

Gift Acceptance and Ethical Fundraising Policy

Version Number 1.5

Effective from 13 December 2024

Authors: Philanthropy Research Officer and Head of Philanthropy, Alumni & Supporter Engagement

Office of Philanthropy, Alumni & Supporter Engagement

Directorate of Marketing, Recruitment and External Relations

Document Control Information			
Revision History incl. Authorisation: (most recent first)			
Author	Summary of changes	Version	Authorised & Date
M. Parkes	Amendment to the review date and other minor changes.	V1.5	Council, 13 December 2024
M. Parkes	Minor amendments and clarifications, hyperlinks updated.	V1.4	Approved by GNEC in March 2023 subject to the amendments made 20/11/2023
C. Roche	Annual review of the Gift Acceptance Policy. Policy amended, with new Prospect & Gift Review Group added along with minor process changes.	V1.3	
E. Goldsmith	Annual review and in response to the Institutional Ethics Audit.	V1.2	Recommendation for update authorised by GNEC. Reviewed by Legal and Governance and Finance. Reviewed and Authorised by John McCarthy Executive Director, Marketing, Recruitment & External Relations and Interim Director of Student Success, Administration and Support Services. 20/10/2020
E. Goldsmith	Reference to GDPR and Data Protection Act 2018 added and hyperlinks updated.	V1.1	Reviewed by Fadzai Dizanadzo, Information Governance and Emma Goldsmith, Alumni Engagement & Development on 23/07/2019
E. Goldsmith	New document. A policy was needed to outline how potential donations to the University are evaluated for acceptance.	V1.0	Authorised by VCET members on 09/01/2019
Policy Management and Responsibilities:			
Owner: Deputy Chief Executive and Chief Finance Officer		This Policy is issued by those who have the authority to issue and communicate policy on gift acceptance and who have delegated day to day management and communication of the policy to Office of Philanthropy, Alumni & Supporter Engagement.	
Others with responsibilities (please specify):		All subjects of the Policy will be responsible for engaging with and adhering to this policy.	
Author to complete formal assessment with the following advisory teams:			
Equality Analysis (E&D, HR) <u>Equality Assessment form</u>		1. EIA2024-58	
Legal implications (L&G)		2. N/A	
Information Governance (L&G)		3. Approved in 2018. Reviewed and re-approved on 23/07/2019. Reviewed and re-approved 22/10/2020	
Student facing procedures (QEO)		4. N/A	
UKVI Compliance (Student Admin)		5. N/A	
Finance		6. Approved in 2018. Reviewed and re-approved 20/10/2020	

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Relevant external bodies (specify)	3. N/A
Review:	
Review due:	3 years by March 2026
Document location:	University Finance Policies Page Alumni Information Governance Page
The owner and author are responsible for publicising this policy document.	

1.0 Purpose

To assure adherence to the Fundraising Regulator's Code of Practice <https://www.fundraisingregulator.org.uk/code> and to provide transparency for the University's donors and potential donors, this policy outlines how gifts and donors will be evaluated before gift acceptance and under what conditions gifts may be rejected.

It is important to assert that no gift is without risk, and the rejection of a gift also brings risk with lost opportunity/impact for the intended beneficiaries. The following policy is about understanding, evaluating and minimising that risk so that we can continue to bring valuable philanthropic investment into the University for the benefit of students, research and the public.

The University **will not accept** donations which are incompatible with the University's mission, vision and strategy. Ethical decisions are made with the public trust and institutional integrity in mind.

In order that the senior executive is sighted on all gifts in progress and accepted, an annual report will be provided to the University Leadership Team (ULT), along with a quarterly report to the Ethical Gift Acceptance Advisory Group (EGAAG).

2.0 Scope

- This policy applies to all donations, including in kind donations and potential donations, such as donations which may come from: alumni, University staff, current students and their family members and friends, corporates, trusts and foundations and members of the public who may not be any of the aforementioned.
- This policy also applies to all former donors to the University and existing / current gifts. If it comes to light that gift/s previously given, or gifts that we have accepted and are in the process of spending, or not yet spent, were not within the ethical boundaries outlined in the body of this policy these gifts will be reviewed on a case by case basis and may potentially be returned to the donor. We will follow the same procedure with evaluating the gift acceptance as with new gifts, escalating to the right point of seniority depending on gift level and revert to that individual / body for a final decision. We reserve the right to return any gift that we decide later does not comply with our Gift Acceptance & Ethical Fundraising Policy and University values.
- This policy **does not apply** to research funding

3.0 Policy Statements

This policy is organised into two sections:

- 3.1 Gift Acceptance
- 3.2 Ethical Fundraising

In undertaking fundraising activities, the Office of Philanthropy, Alumni & Supporter Engagement recognises the need to conduct its fundraising within the context of: The

Fundraising Regulator's Code of Fundraising Practice and CASE Europe's Ethical Principles behind the Acceptance of Gifts. See Section 5.0, Related Documentation, for links.

The rights of donors to the University are outlined in the University's Donor Promise <https://www.salford.ac.uk/giving/our-donor-promise>

3.1 Gift Acceptance

When deciding whether to accept or refuse a donation the University must follow the principles laid out in this policy as it is a publicly accountable body.

The following guidelines apply to all types of donation, including cash, investments, property, gifts-in-kind of equipment, artwork, software or other non-monetary gifts.

- 3.1.1 To ensure the University is fully informed about a potential gift or a prospective donor, initial screening will be carried out, using publicly and freely available information, as standard procedure by the Office of Philanthropy, Alumni & Supporter Engagement. The aim is to explore whether there are any concerns that raise issues of ethical or reputational risk, and to ensure as much transparency as possible in the donation process. This screening is undertaken for gifts with a value of £500 or over. Issues flagged during the initial due diligence screening of a prospect may be escalated up for consideration by the Ethical Gift Acceptance Advisory Group (EGAAG).
- 3.1.2 Each potential gift will be considered against a range of criteria determined by the University, which may include, but not be limited to the following criteria:
- Is there any possibility that acceptance of the gift might:
 - Seriously damage the reputation of the University both now and in the future?
 - Restrict or encroach upon academic freedom?
 - Require action that is illegal?
 - Create unacceptable conflicts of interest?
 - Harm the University's relationship with other benefactors, partners, potential students or research supporters?
 - Generate a potential financial liability or an unacceptable restrictive covenant?
 - Is there any reason to suspect that the proposed gift may be made from a source that arises in whole or in part from an illegal activity, or, more generally, from activities that may have:
 - Evaded taxation or involved fraud?
 - Violated international conventions in respect of e.g. human rights, money laundering?
 - Limited freedom of enquiry, or encroached on academic freedom?
 - Do we believe the donor to be following ethical practices and policies in their supply chain procurement & management?
 - Does the donor expect any possible personal gain for example in respect of student admission or progression, or in the appointment of staff?
 - Will the gift cost the University more to administer than the benefit it derives from it?
 - Has the donor made the gift independently and voluntarily, free from coercion, undue

influence or similar e.g. do we have reasonable grounds for believing, in the course of our engagement with the individual, that they are in vulnerable circumstances which mean they are unable to make an informed decision to donate?

- Is the source of the gift transparent? The University of Salford will not accept gifts in the form of cryptocurrency.
- Has the gift been solicited from an organisation or individual that has a history of discrimination against a protected characteristic, or contradicts the University's EDI policy? <https://www.salford.ac.uk/equality-diversity-inclusion>

Gifts coming from certain sectors that may be considered areas of concern (i.e. exploitive, immoral, and/or harmful in some way) will require further discussion to ensure a rounded and considered decision is made before the acceptance of any gift. Where such concerns exist, the issue should be escalated to the Ethical Gift Acceptance Advisory Group (EGAAG) for further consultation and advice before a final decision is made on the gift acceptance.

3.1.3 Any gift must be signed off by the responsible officer (s)/ body outlined in the table below. If any potential donation gives rise for concern it will be escalated to a committee of relevant members of staff, again outlined below. This group will then provide a recommendation to the responsible Officer(s)/body. If a gift is institutionally significant the recommendation should be given to University Council.

3.1.4 The acceptance of any donations shall be subject to approval as set out below. The sensitivity of some gifts may need escalated above the responsible officer(s) / body outlined.

Value (cumulative)	Responsible Officer(s) / Body
Up to £100,000	Head of Philanthropy, Alumni & Supporter Engagement
£100,001 to £250,000	Director of Marketing, Communications and External Relations Director of Finance
£250,001 to £1,000,000	University Leadership Team
£1,000,001 and above	University Council

Ethical Gift Acceptance Advisory Group	Head of Philanthropy, Alumni & Supporter Engagement Director of Marketing, Communications and External Relations Director of Research and Knowledge Exchange Director of Legal Services (Chair) Senior Public Affairs Manager
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	<p>Chief Executive Officer of the Students' Union</p> <p>President of the Students' Union</p> <p>Associate PVC for Student Experience</p> <p>Assistant Director of Finance and/or Head of Financial Accounting</p> <p>Relevant Dean of School / Director of Service</p> <p>Representative from University's Academic Ethics and Research Integrity Committee</p> <p>The group will be supported in its work by the Philanthropy Research Officer, the Donor 'case lead' and will also draw in other advice / colleagues and external advice as necessary</p>
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- 3.1.5 Each member of the responsible body for gift acceptance should review the gift in respect of their role, not from personal opinion.
- 3.1.6 Although the University may wish to publish the names of donors (and where they are a graduate, their course and year of graduation), this is the decision of the donor, and the University will respect the donor's wish for privacy. Further information on donor rights can be found in the University's Donor Promise.
- 3.1.7 Records will be kept for all donations to the University whilst they are current. They will be kept for the duration of the donor's record and then minimised, as outlined in the Philanthropy, Alumni & Supporter Engagement's Records Retention Policy, <https://www.salford.ac.uk/sites/default/files/2022-02/RecordsRetentionPolicy.pdf> (p13-14). At a minimum this record will include the donor's name and address, the amount and date of the gift, and what the gift was given in support of. Where possible this will also include the donor's telephone number and email address. The University recognises that certain elements of its fundraising activity (for example donation tins) mean that donor's full details cannot necessarily be captured. In such instances, monies secured will be recorded as 'Anonymous', along with how they were sourced (e.g. donation tin) and the project they were given in support of.
- 3.1.8 A register of all active donors to the University will be kept and will be reviewed annually for any due diligence concerns that may arise during the lifetime of a gift. Any concerns raised will be escalated to the 'group'.
- 3.1.9 A completely anonymous donation, i.e. one made through an intermediary who will not identify the donor, will not be accepted by the University.
- 3.1.10 All single gifts of £3,000 or above should have a written Gift Agreement, or other written

agreement from the donor, unless the donor decides otherwise. It is recognised that on some occasions a gift agreement may not be possible to obtain. This document outlines a description of the gift and how it is to be used, as well as instalment payment dates (if appropriate), recognition guidance, and donor and University obligations. The following statements will be included in all Gift Agreements as standard:

- **Statement of Academic Freedom**

In accordance with fundraising regulations, philanthropic gifts do not afford the donor any expectation of benefit from the donation. The University will not accept any donation connected to any student or staff application to the University or any act that constrains academic freedom, i.e. gifts will be accepted which allow us to further our work in certain areas but we will not accept gifts which restrict our work. The University will not intentionally disclose or discuss sources or amounts of donations where they think that information might influence the fairness and objectivity of other University decision-making processes.

- **Gift Acceptance Policy**

Copies of the University's Gift Acceptance Policy and Donor Promise are available on the University website or directly from the Office of Philanthropy, Alumni & Supporter Engagement. The University retains the right to revoke the Gift Agreement should information become available which indicates that the gift breaches the guidelines outlined in the Gift Acceptance Policy.

- **Amendments to use of gift**

All restricted donations will be applied to the purpose for which they were originally intended. The University's priorities will change from time to time and, should this happen, alternative uses for restricted donations will be discussed with the donor or the donor's representative where possible. If, after reasonable effort, the donor's representative cannot be contacted, appropriate officers of the university shall nominate an independent panel to review the gift and shall act within the spirit of the original gift in determining any variation to its use.

3.1.11 Gift Agreements must be co-signed by someone other than the member of staff and be more senior to the person who has brought in the gift.

Value	Responsible Officer(s) / Body
Up to £5,000	Senior Philanthropy Manager
£5,001 to £100,000	Head of Philanthropy, Alumni & Support Engagement
£100,001 to £250,000	Director of Marketing, Communications and External Relations Executive Director Finance
£250,001 to £1,000,000	Vice-Chancellor or Deputy Vice-Chancellor

£1,000,001 and above	Vice-Chancellor and the Chair of University Council
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3.1.12 No individual, centre, department or school should accept a philanthropic donation without first consulting the Office of Philanthropy, Alumni & Supporter Engagement. This does not apply to discussions with Research Councils and similar grant awarding bodies over potential competitive bids for funds, nor funding sources identified by the University's Research team.

3.1.13 Tax efficient giving

The University may seek to recover tax, e.g. through Gift Aid, where appropriate and with the consent of the donor. We will also need to comply with any appropriate and relevant tax authority in the reporting of gifts made. We will also maintain an appropriate charitable status both within the UK and other overseas territories.

We will not advise donors on tax efficient giving but may wish to make donors aware of potential vehicles that are tax efficient and may increase the value and benefit derived from a gift. All donors will be advised to ensure they have received independent advice on tax efficient giving.

3.2 Ethical Fundraising

3.2.1 Fundraising Practices

- All gifts will be handled by the Office of Philanthropy, Alumni & Supporter Engagement in accordance with the University Financial Regulations, Donor Promise, Counter-Fraud Policy and the Anti-Bribery Policy. It is agreed that the University will actively seek philanthropic funding on the basis that the project is approved by the Head of the Office of Philanthropy, Alumni & Supporter Engagement as being strategically important to enhancing the University's academic standing, institutional reputation, or income-generating potential.

3.3.1.2 All University fundraising solicitations and communications will:

- Accurately describe the University's activities and the intended use of donated funds;
- Respect the privacy of those who benefit from the University's activities;
- Comply with GDPR and the Data Protection Act 2018.

3.3.1.3 Training will be in place to ensure that volunteers and employees who solicit or receive funds on behalf of the University shall:

- act in accordance with all applicable laws (see section 5.0, Related Documentation, for details);
- adhere to the provisions of applicable professional codes of ethics and standards of practice;
- cease solicitation of a prospective donor upon request;
- disclose immediately to the University any actual or apparent conflict of interest, personal association, or potential personal benefit.

- 3.3.1.4 Paid fundraisers, whether staff or consultants, will be compensated by a salary, retainer or fee, and commission or commission-based payments. Compensation policies for fundraisers, including performance-based compensation practices (such as salary increases or bonuses) will be consistent with the University's policies and practices that apply to non-fundraising personnel.
- 3.3.1.5 Any concerns raised in relation to the University's fundraising activity will in the first instance be directed to the University Secretary.

3.3.2 Acceptable Sources of Funding

- 3.3.2.2 The University will not knowingly work with or seek to work with individuals or organisations where activities include practices which are inconsistent with our mission and values, or which may jeopardise the reputation of the institution. A list of such practices can be seen in section 3.1.2.
- 3.3.2.3 The Office of Philanthropy, Alumni & Supporter Engagement and those working on its behalf have a duty to maximise resources and opportunities. If a donation is refused, the University must be able to demonstrate that it has acted in line with its institutional vision and strategy.

4.0 Policy Enforcement / What happens when the policy/procedure is not followed

If gifts to the University are pledged or made which do not fit within the gift acceptance and ethical fundraising requirements outlined in this policy, they will be rejected and returned to the donor/potential donor. Any gifts previously made by such a donor will also be reviewed and may potentially also be returned.

Breach of this policy by members of University staff may result in disciplinary action in accordance with the University's relevant policies. It could also lead to civil or criminal proceedings.

This policy will be reviewed every three years to ensure it remains relevant and accurate. The policy will also be reviewed against any gift acceptance decisions made within year to ensure all procedures are complied with.

5.0 Related Documentation

The following documents can be found via the links below

- Donor Promise <https://www.salford.ac.uk/giving/our-donor-promise>
- Philanthropy, Alumni & Supporter Engagement Privacy Statement <https://www.salford.ac.uk/privacy/privacy-notice-alumni-donors>
- Philanthropy, Alumni & Supporter Engagement Records Retention Policy (p13) <https://www.salford.ac.uk/sites/default/files/2022-02/RecordsRetentionPolicy.pdf> (p13-14)
- All associated finance policies <https://www.salford.ac.uk/governance-and-management/finance-policies>

- Counter Fraud Policy & Response Plan
<https://www.salford.ac.uk/sites/default/files/2024-08/uos-policy-counter-fraud-policy-2024.pdf>
- Anti-Bribery Policy <https://www.salford.ac.uk/sites/default/files/2024-08/uos-policy-anti-bribery-2024.pdf>

The University abides by all legal and regulatory requirements, including:

- The Fundraising Regulator: Code of Fundraising Practice
- CASE Europe: Ethical Principles Behind the Acceptance of Gifts
- Data Protection Act 2018
- Charities Act 2011
- Charities Act 2016
- Finance Act 2011
- Proceeds of Crime Act 2002
- Counter Terrorism Act 2008